

1 Ocean Power Technologies Inc. Fourth Quarter and Fiscal Year 2019 Call Script

2

3 **OPERATOR**

4

5 Good morning, ladies and gentlemen, and welcome to the Ocean Power Technologies Fourth
6 Quarter and Fiscal Year 2019 Conference Call. As a reminder, this conference call is being
7 recorded. I would now like to turn the call over to your host, Mr. Matthew Abenante, Investor
8 Relations for Ocean Power Technologies.

9

10 **Matthew Abenante**

11 Good morning and thank you for joining us for the Ocean Power Technologies Conference Call
12 and Webcast. On the call with me today are George Kirby, President and Chief Executive Officer;
13 and Matthew Shafer, Chief Financial Officer and Treasurer. Following our prepared remarks, we
14 will open the call to questions. This call is being webcast on the company's website at
15 www.oceanpowertechnologies.com. It will also be available for replay after this call.

16

17 On July 22nd 2019, OPT issued its earnings press release and filed its annual report on Form 10-K
18 for fiscal year 2019 with the Securities and Exchange Commission. All of our public filings can
19 be viewed on the SEC website at sec.gov, or you may go to the investor relations section of the
20 OPT website, oceanpowertechnologies.com.

21

22 Now let me reference the safe harbor provisions of the U.S. securities laws for forward-looking
23 statements. This conference call may contain forward-looking statements that are within the safe

24 harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking
25 statements are identified by certain words or phrases such as "may", "will", "aim", "will likely
26 result", "believe", "expect", "will continue", "anticipate", "estimate", "intend", "plan",
27 "contemplate", "seek to", "future", "objective", "goal", "project", "should", "will pursue" and
28 similar expressions or variations of such expressions. These forward-looking statements are based
29 on assumptions made by management regarding future circumstances over which the company
30 may have little or no control and involve risks, uncertainties and other factors that may cause actual
31 results to be materially different from any future results expressed or implied by such forward-
32 looking statements. Some of these factors include, among others, the following: future financial
33 performance; expected cash flow; ability to reduce costs and improve operational efficiencies;
34 revenue growth and increased sales volume; success in key markets; competition; ability to enter
35 into relationships with partners and other third parties; delivery and deployment of PowerBuoys®;
36 increasing the power output of PowerBuoys®; hiring new key employees; expected costs of
37 PowerBuoys® product; and building customer relationships. Please refer to our most recent Forms
38 10-Q and 10-K and subsequent filings with the SEC for a further discussion of these risks and
39 uncertainties. We disclaim any obligation or intent to update the forward-looking statements in
40 order to reflect events or circumstances discussed in this call.

41

42 Now I'm pleased to introduce Mr. George Kirby. Good Morning George.

43

44 **George H. Kirby – President and Chief Executive Officer**

45 Thank you, Matthew, and good morning everyone. I'm going to review our business operations
46 and provide an update on our commercialization activities and developments during the fourth

47 quarter, up to today. Then Matt Shafer will provide a review of our financials. Then we'll open the
48 floor for questions.

49

50 The fourth fiscal quarter marked a pivotal time for OPT with the achievement of key milestones
51 across our business, moving us closer towards being the leading provider of power and
52 communications for subsea applications across the globe. We strongly believe that we have
53 positioned OPT's technology to address the growing need for these solutions across our
54 addressable markets, including defense and security, oil and gas, communications and science &
55 research.

56

57 We've become known as the innovator in offshore power, broadening demand for our solutions.
58 Back in May, I held a commercialization conference call to provide greater insight to investors
59 into our current project pipeline, as well as to establish clear expectations for OPT in generating
60 meaningful revenue opportunities. Currently, we have a pipeline of over 80 active opportunities
61 where we are responding to information requests, actively providing proposals or participating in
62 customer studies where our PowerBuoy® technology can be employed. Information requests and
63 request for proposals are at an all-time high, which is further evidence of the greater awareness of
64 our brand in offshore power solutions. Our pipeline is robust; the potential value of the current
65 pipeline is greater than \$50 million, which is a conservative figure knowing that naturally not every
66 opportunity will come to fruition. For everyone's convenience, the presentation for this
67 commercialization conference call can be found on the "investor relations" section of our website
68 which provides additional details on each of these opportunities.

69

70 I want to take some time to discuss several key developments from our fiscal fourth quarter up to
71 now. For those of you that follow OPT on social media, we sent out footage of a PowerBuoy®
72 leaving our Monroe Township facility in early June for our customer Premier Oil. This
73 PowerBuoy® has recently reached its destination in Scotland and is currently being readied for its
74 August deployment in the North Sea. This deployment will be the culmination of several
75 milestones for OPT, which I'm very happy to highlight. This PB3 PowerBuoy® is equipped with
76 an Exclusion Zone Monitoring payload in collaboration with Premier Oil. Importantly, there is
77 nothing in the marketplace like our PB3 PowerBuoy® technology which is the first such
78 autonomous device used to provide remote topside monitoring and surveillance for offshore
79 decommissioning, eliminating the need for a manned vessel. Why is this important? For customers
80 such as Premier Oil, it's about cost savings and greater operational flexibility. To charter a vessel
81 and man it with a crew is an expensive proposition. Our PB3 PowerBuoy® allows for the
82 elimination of vessels, while still providing persistent power and communications that allows
83 faster operational decision-making from real-time subsea data communications. Simply put, our
84 PowerBuoys® are a safer, cost-effective solution that can also reduce the operational carbon
85 footprint.

86

87 Everything I just mentioned makes total sense on paper – but what makes this Premier Oil project
88 so pivotal for OPT is that it will establish an operational track record of performance in well
89 decommissioning for the oil and gas industry as a whole. We always strive to outperform our
90 customer's expectations, and I'm fully confident that we will do so for Premier Oil. To leverage
91 this opportunity we have announced a promotional event in Montrose, United Kingdom on July
92 31st and August 1st. Together with our partners Acteon and the Oil & Gas Technology Centre, we

93 are inviting oil and gas industry leaders throughout the region to see the PB3 PowerBuoy® and its
94 payloads up close, and to examine its uses and capabilities. We believe that we can leverage this
95 project with Premier Oil to drive significant revenue opportunities for OPT and over time allow
96 the PB3 PowerBuoy® to become the standard of practice for topside surveillance during
97 decommissioning, and eventually well head monitoring. All eyes in the offshore oil and gas
98 decommissioning world are focused on this project right now.

99

100 Highlighting another instance where the versatility and performance of our PowerBuoy® is
101 speaking to the marketplace, we announced in May that our PB3 PowerBuoy® deployed for our
102 customer Eni in the Adriatic Sea, produced more than one megawatt-hour of cumulative energy.
103 This PowerBuoy® has been deployed in the Adriatic Sea off the coast of Italy since November
104 2018, operating continuously and error-free while being controlled remotely from our New Jersey
105 facility. The PowerBuoy® is a key part of Eni's MaREnergy project, which seeks to demonstrate
106 the suitability of wave-energy renewable technologies in the oil & gas industry. Importantly, the
107 PowerBuoy® has demonstrated AUV charging capabilities during recent trials with Eni,
108 successfully sending power and communications to a subsea payload throughout the test period.
109 Having our PowerBuoy® technology front and center with Eni, as they continue to innovate in
110 this critical function with the PB3 achieving operational success, only builds our case as a
111 necessary partner to the oil and gas industry.

112

113 Back in April, we announced our agreement with a leading oil and gas operator to conduct a
114 detailed feasibility study to monitor subsea wells during decommissioning in the Gulf of Mexico.
115 We've been working very closely with this operator and the study is nearing completion. Similar

116 to our strategy with Premier Oil, we believe that this study is critical to our decommissioning
117 business in demonstrating to both this operator as well as the industry our ability to actively and
118 reliably monitor well heads over a long period of time. This study would demonstrate operational
119 flexibility and potentially remove vessels from the sea surface that could result in significant cost
120 savings to the operator. We are beginning to discuss next steps with this operator as the study
121 comes to its final conclusion.

122

123 As noted in last quarter's call, we have held numerous discussions regarding collaborations with
124 several defense contractors and government organizations. That work continues as does our
125 relationship with the Office of Naval Research, who's turned its focus to autonomous power over
126 the past few years. On February 12th, we were awarded a contract with the U.S. Navy to carry out
127 the first phase of a project to design and develop a buoy mooring system incorporating fiber optics
128 for the transmission of subsea sensor data to airplanes, ships, and satellites. We will execute the
129 work under our Innovation & Support Services line, leveraging our many years of experience with
130 marine systems and U.S. Navy programs. Importantly, the fiber optic mooring concepts developed
131 under this contract may be incorporated into OPT's PowerBuoy® and subsea battery product lines,
132 providing additional commercialization opportunities.

133

134 We believe that all these agreements and contracts represent opportunities to expand our
135 operational expertise and build a more robust pipeline. We also believe that the more opportunities
136 that we can develop in our pipeline and push towards the proposal phase simultaneously, the easier
137 it will be to manage the typically very long lead-time conversion process. This process takes a
138 tremendous effort from our team, involving commercial, technical and project management, along

139 with finance and legal. In fact, the heightened demand that we're seeing in requests for information
140 and proposals has caused us to work around the clock in order to respond and meet deadlines from
141 these potential customers. As the company and product portfolio is growing, we continue to assess
142 the need to bring additional talent onboard the OPT Team. We have identified specific strategic
143 roles throughout the organization, mainly in commercially focused areas such as sales, marketing,
144 and program management, that we have either brought on new employees or have recruitment
145 efforts underway.

146

147 A significant catalyst for this heightened interest is our new product developments. Our hybrid
148 PowerBuoy® is a much smaller machine compared to our PB3 PowerBuoy®. While the PB3
149 PowerBuoy® is intended for longer-term deployments, the hybrid PowerBuoy® has been designed
150 for shorter-term deployment applications. When combined with a subsea battery, the hybrid
151 PowerBuoy® allows for topside refueling or even a “hot swap” with a fully refueled unit, which
152 provides for continuous subsea battery recharging and affords operators with even more flexibility.
153 These value propositions are appealing to our customers.

154

155 In addition, we've signed an LOI with battery industry leader NEC Energy Solutions for our subsea
156 battery solutions that are really a natural fit for the markets that we're selling into. The customer
157 would take these battery systems, place them on the sea floor, and have months of continuous
158 power before the batteries require recharging. Up until recently, these batteries really did not have
159 the ability to be recharged without a vessel coming out to sea and hauling them onboard for
160 recharging or replacement. We offer the PB3 PowerBuoy® and the hybrid PowerBuoy® as
161 perpetual recharging systems, and it's really caught the attention of potential customers.

162

163 In summary, we continue to have significant opportunities in front of us. There are several growth
164 catalysts on the near- and mid-term horizon. I believe we made meaningful strides in fiscal year
165 2019, and today we are in the very best position to realize commercial success than ever before.

166

167 Now let me turn the call over to Matt to discuss the financials.

168

169 **Matthew Shafer - Chief Financial Officer**

170

171 Thank you, George, and good morning everyone.

172

173 We recorded revenues of \$191,000 in the fourth quarter ended April 30, 2019, compared to
174 \$222,000 of revenue for the fourth quarter of last year. The net loss for the fourth quarter of fiscal
175 2019 was \$2.5 million, compared to a net loss of \$3.3 million for the prior-year period. The
176 decrease in net loss was mainly attributable to lower cost of revenue due to the timing on new
177 contracts, and the decrease in selling, general and administrative costs.

178

179 Revenue for fiscal year 2019 was \$632,000, compared to \$511,000 for fiscal 2018. The increase
180 over 2018 was attributable to higher revenue on new contracts in fiscal year 2019 relating to Eni,
181 Premier Oil, Enel Green Power, and the US Navy SBIR. The net loss for the twelve months of
182 fiscal 2019 was \$12.2 million, compared to a net loss of \$10.2 million for the same period in fiscal
183 2018. The increase in net loss primarily related to the increased cost of revenues versus fiscal year

184 2018 due to higher upfront spending and material costs on new projects, as well as higher spending
185 on new products and buoy builds for customer contracts.

186

187 Turning now to the balance sheet. As of April 30, 2019, Total cash, cash equivalents, restricted
188 cash and marketable securities were \$17.2 million as of April 30, 2019, up from \$12.3 million on
189 April 30, 2018. Net cash used in operating activities during the fiscal year ended April 30, 2019
190 were \$12.1 million, an increase of \$1.4 million, when compared to \$10.7 million during the fiscal
191 year ended April 30, 2018. On April 9, we closed on a public offering, with total aggregate net
192 proceeds to the Company of approximately \$15.7 million after deducting underwriter fees,
193 commissions and other offering expenses paid by the Company.

194

195 With that, I'll turn it back to George.

196

197 **George H. Kirby – President and Chief Executive Officer**

198

199 Thanks, Matt. As you can see, we continue to be inspired and excited about the potential for OPT.
200 Before we move on to Q&A, I wanted to take a moment to thank the entire team at OPT who
201 continue to work tirelessly to execute our vision. We are just at the beginning of this journey in
202 realizing commercialization success, and I'm extremely proud to be a part of this team at such an
203 exciting time.

204

205 With that, Operator, we are now ready to take questions.

206

207 **Question-and-Answer Session**

208

209 Operator: Thank you. We'll now be conducting our question-and-answer session. If you'd like to
210 be placed in the question queue, please press star one on your telephone keypad. A confirmation
211 tone will indicate your line is in the question queue. You may press star two if you'd like to remove
212 your question from the queue. For participants using speaker equipment, it may be necessary to
213 pick up your handset before pressing the star keys. Once again, that's star one to ask a question at
214 this time. One moment, please, while we pull for questions. Our first question today is coming
215 from Peter Ruggiere from Dawson James. Your line is now line.

216

217 Peter Ruggiere: How are you George. Can you hear me?

218

219 George Kirby: Doing well, Peter. Thank you.

220

221 Peter Ruggiere: Alright, good. A question on Eni, because you just signed a year and a half lease
222 with them. What type of money do you guys make off of that?

223

224 George Kirby: Well, right now, we're into the lease revenues, which occur monthly, which is
225 typical of leases as compared to buoy sales when the majority of the moneys are seen upfront,
226 obviously, for milestones that are captured more quickly than a lease that extends about a year and
227 a half. Matt, is there anything you want to add?

228

229 Matthew Shafer: No, that covers it. There's going to be a difference as we recognize revenue,
230 which is on a different basis as compared to when you actually collect the cash. And many of our
231 contracts are structured in a way is where you're collecting cash at different key milestone points
232 in the contract. But under the revenue recognition standards--the new standards that were recently
233 issued, revenue is recognized based on performance obligations, which could be many times
234 different than those different milestones. But yeah, to reiterate what George said, we are now into
235 the lease stage with Eni, so it's more of a consistent steady stream of cash inflow, as well as the
236 revenue that's being recognized.

237

238 Peter Ruggiere: Okay. Eni has--they have the one PowerBuoy® up there, which is, I guess, the
239 first one--or the new one. And it's connected to the bottom floor with these autonomous vehicles.
240 Wouldn't they pour a whole bunch more to get more power down there since it works?

241

242 George Kirby: Well, that's a great question. I really wish that we could talk more about discussions
243 with customers like Eni, because we have a great relationship with them. The buoy has been acting
244 flawlessly--or I should say performing flawlessly. We're not actually providing power down to
245 autonomous vehicles. We're providing power down to a--basically it's a dummy load that calls for
246 power periodically where we dump power from the PowerBuoy® down to the sea floor.

247

248 The next logical step would be to provide power to some sort of a charging station for AUV. That's
249 really the intention that we're seeing throughout the industry as AUVs are becoming more
250 prevalent, they're used more, and there's more of a need for charging stations. But back to Eni, we
251 have periodic discussions with them. They are happy with the way that the lease and the

252 performance of the buoy is going, and I'm pretty confident we're going to have--continue to have
253 a good relationship with them and more opportunities as they arise.

254

255 Peter Ruggiere: You're in Japan right now is what you said?

256

257 George Kirby: I am.

258

259 Peter Ruggiere: Because Mitsui Engineering is over there. How is that relationship going?

260

261 George Kirby: It's good. I spent the day with Mitsui ENS. They actually reorganized back in April,
262 and they basically turned their business into a holding company. So, Mitsui ENS--we were out
263 speaking with the Japan Ministry of Defense today. We were speaking with some DOD contractors
264 and so forth. And, again, it seems as though the major focus is around the use of AUVs.
265 Interestingly, it's paralleling the oil and gas industry. The challenge is, even overseas, departments
266 of defense will run out a little bit longer sales cycle than even oil and gas. So, we're talking about
267 opportunities that could arise over the coming years. But these are multi-stage opportunities, so
268 that's why discussions happen so soon in the process.

269

270 Peter Ruggiere: Right. On this oil and gas company in the gulf, what's the next stage? Is it to place
271 a buoy out there and do the same thing as Eni is doing, and see how it goes?

272

273 George Kirby: Yeah, interestingly, with the study that we have conducted for that operator, things
274 always take longer, not always because of our company, but things happen with customer

275 companies. And it really is a collaborative approach. It is not just OPT conducting the study and
276 then returning it deliverable. There is transfer of information going on between both companies.
277 So, as operations ramp up in different areas the company, they get pulled away.

278

279 So, anyway, the study is wrapping up. It should be wrapped up over the next week or two. And we
280 are set to continue discussions with this operator beginning in August. In fact, recent
281 communications with them are around what the next steps could potentially be. And so, the process
282 is we'll evaluate the study with the customer, we'll talk about it, we'll talk about how the results
283 would actually translate into potentially a project, and then, from there, a project could launch into
284 even more widespread applications throughout their operation. So, we're hoping to really get into
285 those details in the beginning of August

286

287 Peter Ruggiere: Alright, cool. Thank you.

288

289 George Kirby: Thanks, Peter.

290

291 Operator: Thanks. Our next question today is coming from Hunter Diamond from Diamond Equity
292 Research. Your line is now live.

293

294 Hunter Diamond: Hi. Firstly, thank you for the updates, very useful information. In terms of the
295 sales and marketing, I'm just curious where people are coming from and how are the sales really
296 being conducted? Are they inbound, outbound, referrals? I'm just trying to get some color on sort
297 of the sales pipeline.

298

299 George Kirby: You know, that's a great question. The sales approach that we take is very much
300 hands on. It's person to person. And what we're trying to do right now is really expand that by
301 using what would be considered representatives to be able to go out. And not only would they be
302 selling our product, but they would be selling other complimentary products. So, we're trying to
303 do more and more of that. But, over the last few years, it's really been about building our brand
304 and getting out there and making operators in the oil and gas industry or engineering service
305 providers, making them aware of our products, aware of what it can do, and, essentially, building
306 our brand.

307

308 Today, we're still doing that. We're still out talking to operators and trying to draw business out of
309 them. But we've also got customers throughout the industry that are coming directly to us and
310 asking for information about our products. They're pulling us into meetings or pulling us into
311 studies in order to evaluate how our products could help them do things differently in their
312 operations. But it's very much a person to person, and it's a big reason why we're investing in
313 bringing in more qualified sales people.

314

315 Hunter Diamond: Okay, perfect. That was very useful. Thank you.

316

317 Operator: Thank you. Our next question today is coming from Cory Stanto, a private investor.

318 Your line is now live.

319

320 Cory Stanto: Hi, guys. Good job on the call this morning. I just had a couple of questions. First, I
321 was wondering--you spoke on the lead time a little bit, and I was curious as to have the feasibility
322 studies produce enough data that these future opportunities don't really have to go through these
323 lengthy studies? And are their buoys ready to be like leased or sold more quickly once kind of a
324 project comes into action? And then, the second question as how many buoys do you have on
325 standby waiting to be released or bought?

326

327 George Kirby: Cory, great questions. So, I'll work backwards. We have two being fabricated in
328 our headquarters right now. One was shipped to Premier Oil. We also have, what we consider, two
329 legacy buoys that have been since--not totally obsoleted, but we had more advanced designs now
330 that we're actually using with customers. So, those two are also out of the facility. We have one in
331 the water for Eni in the Adriatic.

332

333 But, with regards to studies and really the whole sales process, these types of engineering studies
334 are typically the same. We'll be given a scenario from a customer. What they want to do, what
335 types of equipment they want powered. Oftentimes, it takes quite a bit of time going back and forth
336 with the customer in order to get the information that we need from a technical standpoint. For
337 instance, if they're using certain equipment--not every customer uses the same equipment, so we
338 need to find out things like voltages, power draw in watts or kilowatts. We need to understand
339 placement on the seafloor and configuration.

340

341 When you think about the problem that we're trying to solve, it's not just power and
342 communications, but it's also three dimensional. We're putting our buoy in a particular location, a

343 site that has different wave conditions. So, we have to figure out how much power we can
344 continuously create. We have to design a mooring system, because every site is at a different depth.
345 So, there's quite a bit that goes into these studies.

346

347 Once the study is complete, then we go back, and we sit down with the customer, and we talk
348 about truly what is the technical feasibility of actually executing the work, what's the risk. We look
349 at it from, not only our standpoint, but also their entire operation. Most of these customers,
350 rightfully so, are very risk adverse. When you look at the types of equipment that they're using,
351 anything that has to do with the well head on the sea floor, they're going to be risk averse. So, we
352 have to, in every way, prove to these customers that the solution is technically feasible. And then
353 we also have to provide pricing.

354

355 Oftentimes, there are gaps in knowledge around what we can provide pricing on. Of course, we
356 can price out our part of the system, but sometimes there is intermediary equipment that needs to
357 be obtained, so we have to go out for bid on those. And then we have to wait for quotations come
358 back from third party vendors. All of this gets fed back into a feasibility study. So, once that's
359 complete, we can sit down with the customer, and we can, essentially, go through it, put together
360 our project plan, and then, hopefully, the numbers work out, so that we can move on--excuse me--
361 -move on to a demonstration project.

362

363 If we move on to a demonstration project, oftentimes that takes about a year in order to put in
364 place, and then, once we're able to physically demonstrate that all of the equipment works together
365 without any issues, then we can start moving into the ability to replicate the project with other

366 operators and, essentially, to leverage this across the globe with other operators. Does that make
367 sense?

368

369 Cory Stanto: Yes, it does. Thank you for the insight. It seems like you definitely--trying to
370 streamline all the opportunities that you have that kind of cut back on these times that you
371 mentioned. So, yeah, thank you for the light on that. Sounds like everything's going well over
372 there. Thanks, guys.

373

374 George Kirby: Thanks Cory. And one thing that I'll mention along those lines is the more
375 PowerBuoys® that we install, which is a big focus of ours, the more that we deploy for different
376 applications for customers, the more that we can leverage those with, likewise, other service
377 providers and customers. And we believe that there's an acceleration of that there. So, our biggest
378 focus right now is contracts, revenues, but also getting buoys operating in the water.

379

380 Operator: Thank you. Our next question is coming Robert Littlehale from J.P. Morgan. Your line
381 is now live.

382

383 Robert Littlehale: Hi, George. Could you maybe compare and contrast the PB3 to the hybrid
384 PowerBuoy®--differences, similarities. Is there any context in that regard?

385

386 George Kirby: Sure, great question. The PB3 is typically meant for longer-term deployments, and
387 the reason why is it's a larger device. It's 40 feet long. We're working on ways to be able to deploy
388 this thing more quickly in a less expensive manner. But, for the most part, it's intended for

389 deployments that are, let's say, six months or longer, whereas the hybrid PowerBuoy® is really
390 intended for shorter-term deployments--three months to six months, even weeks depending on the
391 customer's operations. The PB3 PowerBuoy® can be towed out to site, but oftentimes it's quicker-
392 -and we can also deploy in higher seas--larger waves if we actually put the buoy on a boat and
393 bring it out to site. The hybrid PowerBuoy® is purely designed to be towed. It can certainly be put
394 on deck, but it's been fashioned into a boat like shape in order to minimize the cost for deployment.
395 So, you can literally hook it behind a small vessel, and you can tow it out to site.

396

397 The PB3 PowerBuoy® is a wave energy generator, so, again, it's renewable. It's meant for
398 persistent power, whereas the hybrid PowerBuoy® is based off of liquid fuel. It's an external
399 combustion engine, and the idea is that you have energy storage on board this PowerBuoy® that
400 is both refuellable at sea, or you can simply hot swap a hybrid PowerBuoy®--one that is full for
401 the one that's empty. It uses liquid propane fuel. Interestingly, we've been working on some studies
402 recently, and now that we have a PB3 and a hybrid option and a subsea battery, now we can start
403 mixing and matching these products together in order to come up with very creative solutions for
404 customers, whereas, in the past, it's only been we have the PB3 and that's it. So, you do you want
405 one, two, three, or four PB3s?

406

407 If you think about a hybrid PowerBuoy®, it's very similar to a subsea battery, except you're storing
408 energy in the form of liquid propane, and we're converting it using our sterling engine and then
409 bringing the power to the load center. So, one hybrid PowerBuoy® at one megawatt hour of energy
410 storage through the liquid propane is equivalent to 10 subsea batteries. One of our subsea batteries
411 is equivalent to 100 kilowatt hours, and that's pretty standard for the industry. Most subsea batteries

412 are around the same nominal energy storage. But it becomes so much more economical to use a
413 hybrid PowerBuoy®, because you actually have 10 times the power of one subsea battery, and
414 you're also able to refuel at sea or do a hot swap with a hybrid PowerBuoy® that is filled with
415 liquid propane.

416

417 So, it becomes more flexible for the operators as well. But many of our solutions that we're using
418 right now or that we're creating involve some combination of a PB3, a hybrid, and subsea batteries,
419 and it really gives us flexibility. And it's because of that that we are really driving to have
420 prototypes for our two new products, the hybrid and the subsea battery, towards the end of this
421 year. It's going to be very important that we have those, because we are seeing real need for it with
422 customers.

423

424 Robert Littlehale: Thank you, George.

425

426 George Kirby: Thank you, Bob.

427

428 Operator: Thank you. I would like to turn the floor back over to management for any further or
429 closing comments.

430

431 George Kirby: Thanks, Operator. Before we conclude here, I really want to thank everyone who's
432 been a stakeholder in the company, including our employees, our customers, our vendors, and our
433 loyal shareholders. I want to invite everyone to follow us on social media including LinkedIn,
434 Facebook, Twitter, and to watch our YouTube channel for some terrific footage of the

435 PowerBuoy's® capabilities but also other videos such as footage from our upcoming deployment
436 event, which should be posted shortly afterwards. So, thank you very much for joining, and we
437 will be speaking again very soon.

438

439 Operator: Thank you. That does conclude today's teleconference and webcast. You may
440 disconnect your line at this time and have a wonderful day. We thank you for your participation
441 today.